

Egypt

Mid-Term Evaluation

Thematic window: Development and the Private Sector

Programme Title: Pro Poor Horticulture Value Chains in Upper Egypt

Pro-poor Horticulture Value Chains in Upper Egypt

c) File for the Joint Programme Improvement Plan

After the interim evaluation is complete, the phase of incorporating its recommendations shall begin. This file is to be used as the basis for establishing an improvement plan for the joint programme, which will bring together all the recommendations, actions to be carried out by programme management.

Date of issue: 30/01/2012

Evaluation Recommendation No. 1						
Acquire process and holistic view of the JP as a value chain by coaching team to think on model of feasibility study						
Response from the Joint Programme Management						
PMC & PMU accepted to move in this direction (activity 1.3.1, 1.3.4,1.3.6)						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
			Comments	Status	Comments	Status
1.1 Organizing a work shop for PMC & PMU to learn more about Result Base Management	3-4 Jan. 2012	Noha Rifaat (UNDP RBM Officer)				
1.2 Organizing a workshop for PMC&PMU to learn more about VC	10-11 Jan. 2012	Patrik Willot				
1.3 Mapping the VC to explore the bottle necks and the main stakeholders in the chain	10 Jan. 2012	PMU				
1.4 Organizing 2 days workshop to explain the VC approach to the Programme staff	1-2 February	JPM				
1.5 Review the operations plan of the PHC to define the required capital	28 Feb 2012	Field Offices staff (FO)				
1.6 The Marketing Consultant prepares the Marketing study	31 March 2012	MC				
1.7 The Financial Consultant prepares the financial analysis	30 April 2012	FC				
1.8 Compile the data to issue the final feasibility study for Menia	15 May 2012	MC, FC, FO &PMU				

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PHC. The other PHCs in Beni Sweif & Qena will apply the same recommendations						
Evaluation Recommendation No. 2						
Advocate for a working capital fund to bridge the gap in delivery efficiencies for the PMU						
Response from the Joint Programme Management						
The PMU need flexibility to expedite the activities by getting advance payment if UNDP regulations will allow						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
2.1 The PMU will investigate the possibility of releasing advance with UNDP	1 Feb. 2012	JPM and UNDP	Comments	Status	Comments	Status
2.2 The PMU will finalize the detailed annual work plan	8 Feb. 2012	PMU				
2.3 The PMC approves the PMU request	15 Feb. 2012	JPM				
2.4 The field offices will prepare the required budget	28 Feb. 2012	Field Office Managers				
2.5 The PMU will present the required WC to the PMC	7 March 2012	JPM				
2.6 The UNDP release the WC	31 March 2012	UNDP				
Evaluation Recommendation No. 3						
Think at the strategic level needed to change tack on the activities						
Response from the Joint Programme Management						
NSC & PMC accepted this recommendation						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
3.1 Revisiting the outputs, targets, indicators and activities	4 Jan. 2012	PMU	Comments	Status	Comments	Status
3.2 Forming 4 working groups to amend the	11 Jan. 2012	PMC & PMU				

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outputs, indicators and activities						
3.3 prepare the new M&E Framework and Result Framework	8 Feb. 2012	M&E Officer				
3.4 Approve it from PMC	15 Feb. 2012	PMC				
3.5 Approve it from National Steering Committee	29 Feb. 2012	NSC				
Evaluation Recommendation No. 4						
Reinforce the bargaining power force in federating the 6 FAs in collective actions & exchange						
Response from the Joint Programme Management Include new activities regarding input supplies & services in the Annual Work Plan (activities 1.2.5, 1.3.8)						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
4.1 Assess the needs of the FAs from inputs or services	15 Feb. 2012	The 3 Field Offices	Comments	Status	Comments	Status
4.2 Identify the inputs suppliers and the service providers	29 Feb. 2012	PMU				
4.3 Organizing BTB meetings	31 March 2012	PMU & Field Offices				
4.4 Review the process and ensure balanced contracts	15 April 2012	The Legal Consultant				
4.5 The FAs establish procurement dept. to take over	30 June 2012	FAs				
4.6 Follow up the supply and the implementation	Till the end of the Programme	PMU & Field Offices				
Evaluation Recommendation No. 8						
Allow for working capital budget line for the beneficiaries						
Response from the Joint Programme Management The PMC accepts the recommendation in principle and include it in the new work plan budget and activities (Activities 1.2.4, 1.3.10,1.5.6, 2.1.2,2.1.4)						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	

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8.1 Prepare a study about controlling the WC and Seed fund to the FAs, and the Financial bodies who can manage these funds	29 Feb. 2012	Institutional Consultant	Comments	Status	Comments	Status
8.2 Assess the needs of the FAs and the PHC based on the feasibility study	15 April 2012	PMU & Field Offices				
8.3 Sign contracts with Financial bodies and /or FAs	30 April 2012	JPM & Legal Consultant				
8.4 Follow up the implementation	Till the end of the Programme	PMU & Field Offices				

Evaluation Recommendation No. 9						
Increase for a capital expenditures part of budget of JP						
Response from the Joint Programme Management The PMC accepts and adjusts the allocated budget accordingly (Activities 1.1.6, 1.3.10, 2.1.4)						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
9.1 Assess the needs of the FAs	28 Feb. 2012	ILO, PMU & Field Offices	Comments	Status	Comments	Status
9.2 Put the priorities	15 March 2012	ILO				
9.3 Tendering	15 May 2012	PMU & ILO				
9.4 Sign contracts	31 May 2012	ILO, JPM, The Legal Consultant				
9.5 Follow up the supply and the operations	Till the end of the Programme	PMU & Field Offices				
Evaluation Recommendation No. 10						
Proof check inconsistencies in Log frame, Financial tables and M&E requirements						
Response from the Joint Programme Management The PMC accepts as a better tool for execution and revision						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
10.1 All discrepancies	29 Jan. 2012	M&E Officer	Comments	Status	Comments	Status

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between RFW and the logical Framework will be revised to ensure consistency						
10.2 Check the total budget with the Project Documents	8 Feb. 2012	The project Accountant				
10.3 The PMC approves	15 Feb. 2012	PMC				
10.3 The NSC approves	28 Feb. 2012	NSC				