

**Ethiopia**  
**Improvement Plan**

**Thematic window: Children, Food Security &  
Nutrition**

**Programme Title: National Nutrition Programme/MDG-F  
Joint Programme**

### c) File for the Joint Programme Improvement Plan

After the interim evaluation is complete, the phase of incorporating its recommendations shall begin. This file is to be used as the basis for establishing an improvement plan for the joint programme, which will bring together all the recommendations, actions to be carried out by programme management.

<p><b>Evaluation Recommendation No. 1</b> The JP should expand to all JP Woredas the practice of providing discharge rations to SAM children after treatment before their next screening.</p>						
<p><b>Response from the Joint Programme Management</b>  <b>Response from the Joint Programme Management</b>                  These two woredas are outside the TSF intervention area where there is no system to implement the discharge ration. To expand to these 2 woredas, would require additional funds to create the whole structure including the establishment of food distribution centres as well as training food distribution agents. The current budget does not allow for this extra cost.</p> <p>At the moment WFP provides the full TSF support to the already existing intervention woredas using a different source of funding for SAM cases referred from Health Posts.</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
1.1			Comments	Status	Comments	Status
1.2						
1.3						
<p><b>Evaluation Recommendation No. 2</b> The JP should review and develop appropriate indicators for Outcome 2 and 4 and Outputs 1.1, 2.2 and 4.3.</p>						
<p><b>Response from the Joint Programme Management</b>  <b>Outcome 2</b>                  Improved caring and feeding behaviors/practices of children and mothers</p> <p><b>Indicator</b>                  Proportion of underweight in under five years children in the 16 target Woredas</p> <p><b>Baseline 25% (from GMP data at the start of the project 2010)</b>  <b>Target 20%</b></p> <p><b>Indicator</b>                  Proportion of infants 0-6 months exclusively breast fed in 16 targeted Woredas</p> <p><b>Baseline 72 % (CBN baseline data)</b>  <b>Target 85 %</b></p>						

Key actions	Time frame	Person responsible	Follow-up		Secretariat	
2.1			Comments	Status	Comments	Status
2.2 The baseline and the target were set based on CBN baseline data outcome 2	done	Abebe				
2.3 develop appropriate indicators for outcome 4 ,output 1.1,2.2, 4.3 through consultation with woredas and RHB in the Oromia, SNNPR, Amhara and Tigray	Dec-January	Abebe/ JP team and woreda				
<p><b>Evaluation Recommendation No. 3</b> The JP should undertake a capacity assessment for the nutrition programmes to determine whether or not there is appropriate institutional framework for sustainability of JP processes and results.</p>						
<p><b>Response from the Joint Programme Management:</b></p> <p>As has been explained previously the NNS/NNP is part of the Health extension program and is implemented by the health system. Through this project training and necessary materials was given for regional, zonal, woreda and kebele level health workers to implement the nutrition packages. In addition UNICEF, and other partners are helping FMOH to undertake refresher training on Community based maternal, neonatal child health (CMNCH) which includes nutrition.</p> <p>There are two important activities which will be scaled to more districts, the first is community based production of complementary food which was piloted in four districts will be scaled up in 2012 to 30 districts. The budget for the scaling up is secured.</p> <p>Secondly distribution of targeted supplementary food distributed as discharge ration after treatment for the severely malnourished children was lesson to be scaled up to other districts.</p>						
Key actions	Time frame	Person responsible	Follow-up		Secretariat	
3.1 scaling up of production of complementary food at community level	March – Dec 2012	Abebe (UNICEF)	Comments	Status	Comments	Status
3.2 scaling up of distribution of	March – Dec 2012	Tayeche (WFP)				

TSF food to children after treatment for SAM						
3.3						
<b>Evaluation Recommendation No. 4</b> The JP management should develop a specific exit strategy for the JP.						
<b>Response from the Joint Programme Management</b> The strategy to implement through health system is one of the important lessons that should have been drawn and indicated in the evaluation. Since the project is part and parcel of the government plan (HSDP IV), the sustainability of our activities through support of MDG F is ensured. Compared to stand alone project which is expensive and as well when the resources interrupt activities discontinue  The community based nutrition is implemented through Health extension program and continuing the nutrition activities which was initiated by this program is the responsibility of Government						
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
Develop communication strategy to disseminate the lessons to stakeholders	March – May 2012	RCO/ Abebe				
<b>Evaluation Recommendation No. 5</b> The RCO should develop mechanism for JPs, particularly “Leave no woman behind” and “Nutrition” to collaborate and undertake joint activities where possible in order to strengthen their synergies.						
<b>Response from the Joint Programme Management:</b> It is important to look for collaboration with “leave no women behind” but the woredas supported by Nutrition is not overlapping to woredas supported by “leave no women behind” so it is not possible through MDG F budget. What we are planning to do is through other sources to see how we can collaborate						
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
Meeting with <b>leave no women behind JP</b> to discuss how we can collaborate	Jan-FEB 2012	Abebe/ <b>leave no women behind JP coordinator</b>				
Field visit to the project area and discuss	Jan-FEB 2012	Abebe/ <b>leave no women behind JP</b>				

with relevant office		<b>coordinator</b>				
Come up with implementation plan and implement	January-march	Abebe/ <b>leave no women behind JP coordinator</b>				
<b>Evaluation Recommendation No. 6</b>						
The JP should review its financial delivery and progress towards expected results based on revised indicators to determine if no-cost extension may be required.						
<b>Response from the Joint Programme Management</b>						
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
Conduct meeting with JP members and FMOH	Jan _ Feb	Abebe/JP members/ FMOH				
Determine if no cost extension is required	Feb-march	Abebe/JP members/ FMOH				
<b>Evaluation Recommendation No. 7</b>						
The UNCT should adopt common FACE forms for all UN agencies to ensure alignment and harmonisation of operations						
<b>Response from the Joint Programme Management:</b> this is beyond the mandate of this JP and may be suggested but difficult to implement with this JP period						
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
<b>Evaluation Recommendation No. 8</b>						
MDG-F secretariat should review the monitoring and reporting templates to align them with existing UN agency formats.  ( this beyond the mandate of the RCO)						
<b>Response from the Joint Programme Management</b>						
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat	
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>
<b>Evaluation Recommendation No. 9</b>						
The UNCT/RCO should improve reporting standards, including through training staff in Results Based Management (RBM) approaches.						

<b>Response from the Joint Programme Management</b>							
<b>Key actions</b>	<b>Time frame</b>	Person responsible	Follow-up		Secretariat		
			<b>Comments</b>	<b>Status</b>	<b>Comments</b>	<b>Status</b>	
Build RBM reporting capacity at different levels	6 months	RCO/JP Coordinator	First training on RBM organized 26 Sept-1 <sup>st</sup> Oct organized for all MDG-F JPs				